


RETScreen A pre-feasibility tool

RETSCREEN® INTERNATIONAL

www.retscreen.net





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Centre Overview

- WIND ENERGY
- SMALL HYDRO
- PHOTOVOLTAICS
- COMBINED HEAT & POWER

Software & Data

- e-Textbook
- Case Studies
- Download Free

Training Material

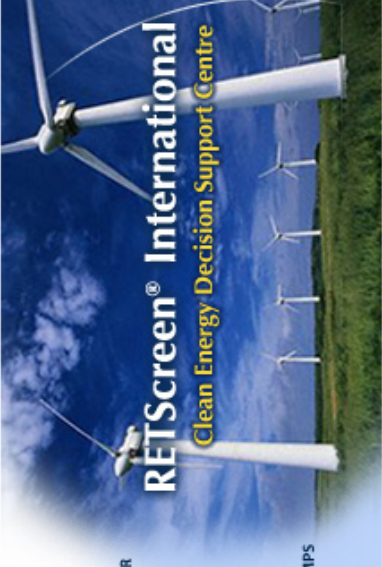
- BIOMASS HEATING
- SOLAR AIR HEATING
- SOLAR WATER HEATING
- PASSIVE SOLAR HEATING

Calendar




- GROUND-SOURCE HEAT PUMPS
- REFRIGERATION

Marketplace

RETScreen® International
Clean Energy Decision Support Centre



Managed by the CANNET Energy Technology
Centre - Varennes (CETC-Varennes)



Presentation by: Urban Ziegler, May 10, 2004



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Centre Overview ●

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Clean Energy Decision Support Centre

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Develop decision-making tools that reduce the cost of pre-feasibility studies



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RETScreen Version 3

December 2003+

- Kyoto Protocol; Unit & Language Switch; Sensitivity & Risk Analysis; Link to Website & Training Products; Integration with Databases by Others. Series of New Models:

• **Combined Heat & Power Model**

- Reciprocating engines, Gas turbines, Gas turbine combined cycle, Fuel cells, Steam turbines, Microturbines, Geothermal, etc.
- Landfill gas, Biomass, Bagasse, Biodiesel, Hydrogen, Natural gas, Oil/Diesel, Coal, Municipal waste, etc.
- Heating only, Power only and Cooling only; Combined Heat & Power; Single or multiple buildings; Communities (district energy); and Industrial processes, etc.

• **Refrigeration Model**

- Supermarkets, skating arenas & curling rinks

• **Additional Energy Efficiency Models**

- Commercial/Institutional Buildings
- Industrial Facilities, Communities, etc.?

RETScreen Version 2

September 2000

- **Solar Water Heating**
- **Ground-Source Heat Pumps**
- **Passive Solar Heating**
- Online Manual
- Product & Weather Data
- NASA Satellite Data
- GHG & Tax Analysis, etc.
- e-Textbook & Case Studies
- Training Course
- Workshop & Seminar
- Website Automation

RETScreen Version 1

May 1998

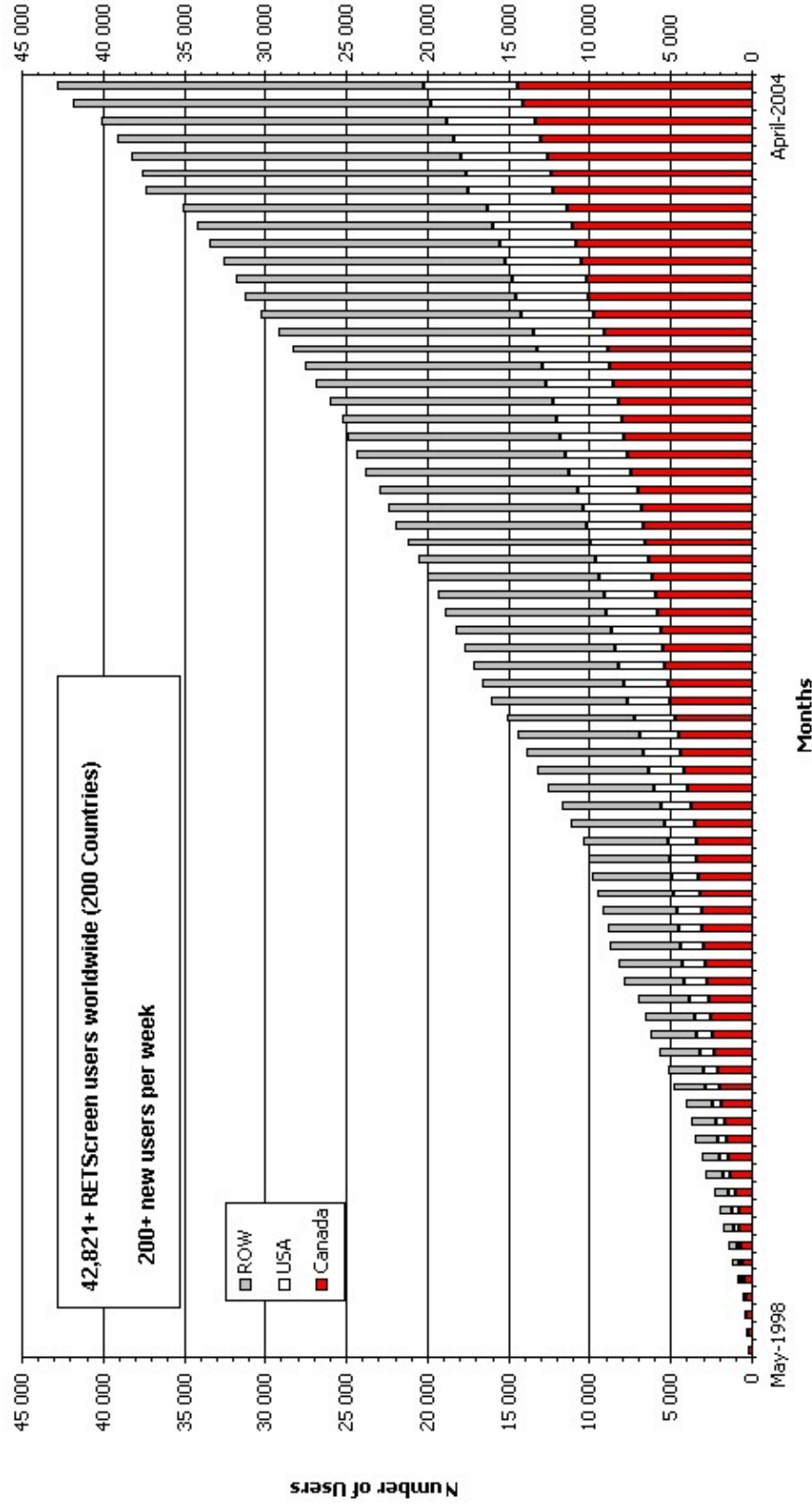
- **Wind**
- **Small Hydro**
- **Photovoltaics**
- **Solar Air Heating**
- **Biomass Heating**
- **Energy, Cost & Finance**



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Growth of RETScreen Software User Base As of April 30th, 2004



Wind Energy

Small Hydro

Photovoltaics

>20,400 Solar air heating

>14,200 Solar water heating

>16,600 Passive solar heating

>12,000 Ground source heat pumps

>15,000 Biomass

>11,800 CD's

>12,500

>10,000

>14,000



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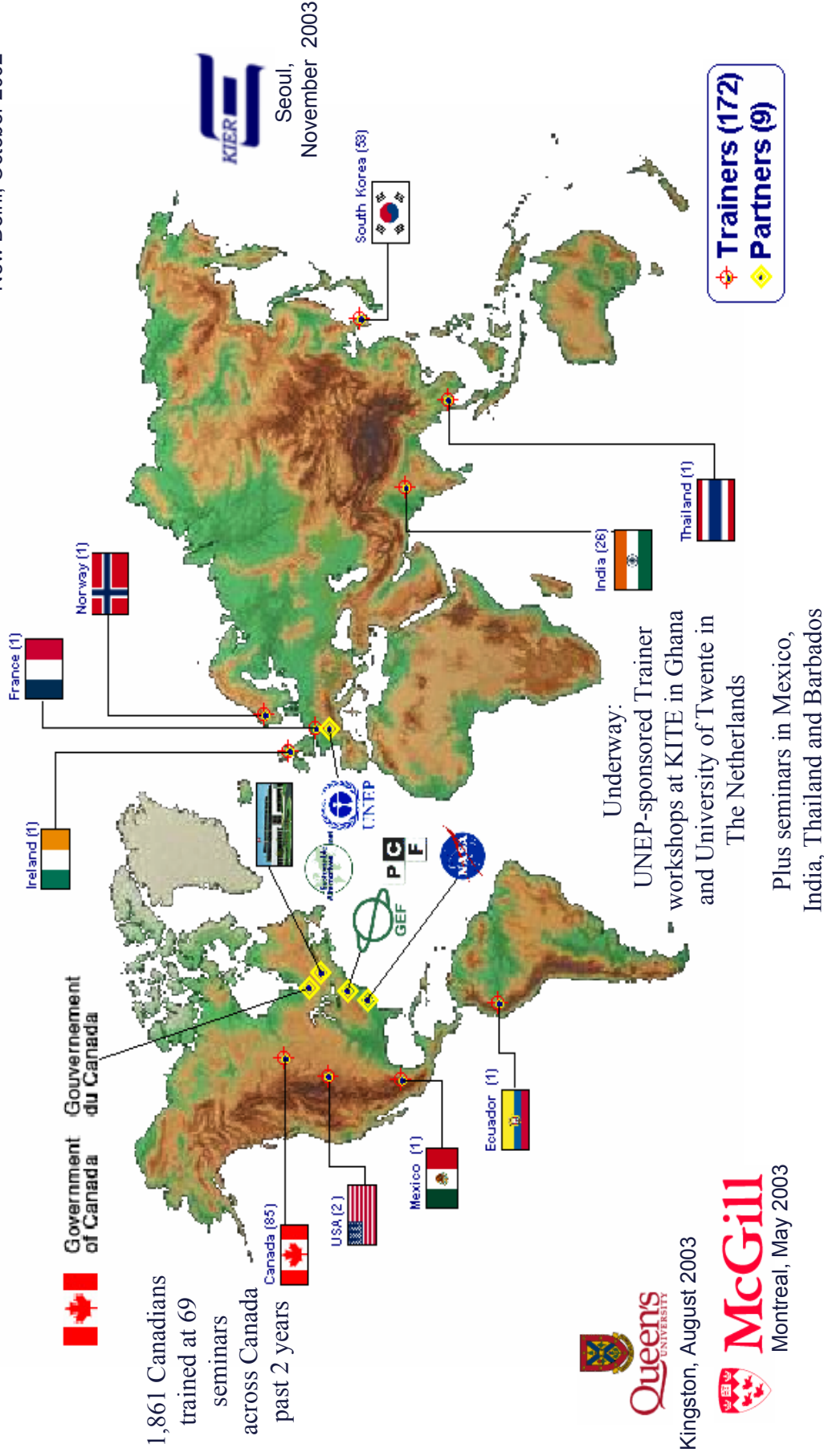


Varennes, June 2002

RETScreen International Partners & Network of Trainers (November, 2003)



New Delhi, October 2002



Kingston, August 2003



Montreal, May 2003



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Resources: *naturelles*
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RETScreen® International is a standardised and integrated renewable energy project analysis software. This tool provides a common platform for both decision-makers and stakeholders. RETScreen can be used worldwide to evaluate the energy production, life-cycle gas and greenhouse gas emissions reduction for various renewable energy technologies. The software is developed and maintained by the National Energy Development Laboratory (CEDREL). The user is encouraged to properly register at the RETScreen website so that CEDREL can report on the global use of RETScreen.



**RETScreen®
International**

Renewable Energy
Project Analysis Software

To-TO START (click here)

 - [Click Colour Coding](#)

RETScreen Features (click to access info)

 - [Online Manual](#)
 - [Product Data](#)
 - [Weather Data](#)
 - [Cost Data](#)
 - [Currency Options](#)

Model Worksheets (click to access a sheet)

 - [Energy Model](#)
 - [Cooling Load](#)
 - [Cost Analysis](#)
 - [Greenhouse Gas Analysis](#)
 - [Financial Summary](#)
 - [Blank Worksheets \(3\)](#)


RETScreen is available
at <http://www.retscreen.gc.ca>

Internet Options

 - [RETScreen Website](#)
 - [Training Information](#)
 - [Contact CEDREL](#)


Contributors


 - [85+ Technology Experts](#)
 - [Collaborating Organisations](#)





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Version 2000 - Release 3






























































































































































































































































































































































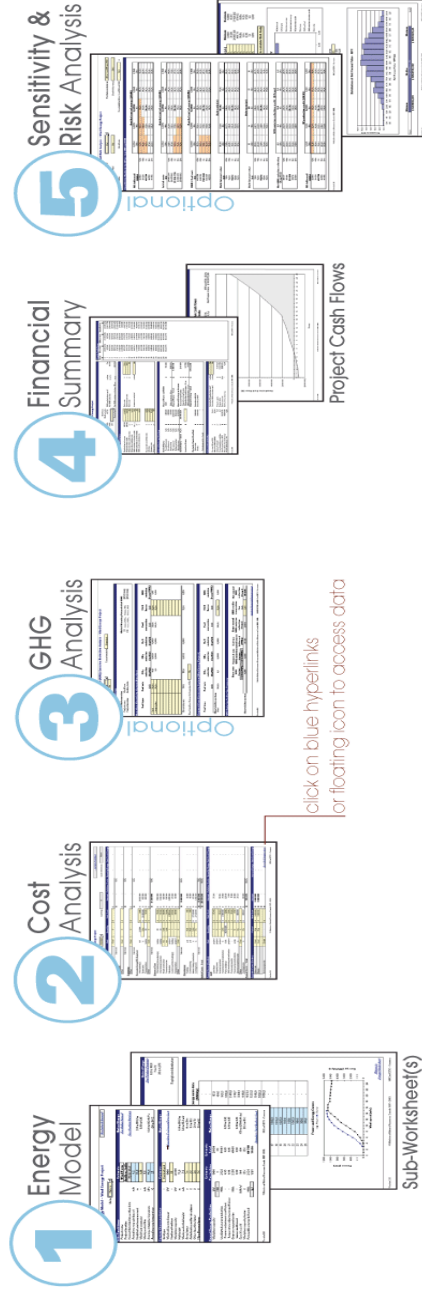
Five steps

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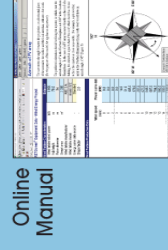
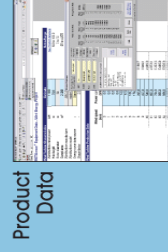
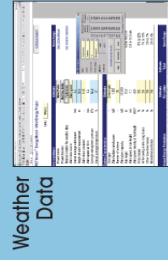


Five Step Standard Analysis ➔



➔ Ready to make a decision

Integrated Features



- Training Course
- Engineering Textbook
- Case Studies
- Online Marketplace
- Internet Forums



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Live presentation of CHP model

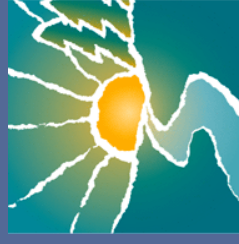
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- Sample will be converting a large apartment building using CHP micro-turbine with absorption chiller.



Questions?



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RETScreen® International Clean Energy Decision Support Centre	Project Analysis Software & Data		Project Analysis Training Material		Engineering e-Textbook		Project Case Studies
	Model		Module		Chapter		
Introduction			<input type="checkbox"/>		Coming soon		Collection
Wind Energy	New <input type="checkbox"/>		New <input type="checkbox"/>		<input type="checkbox"/>		<input type="checkbox"/>
Small Hydro	<input type="checkbox"/>		<input type="checkbox"/>		<input type="checkbox"/>		<input type="checkbox"/>
Photovoltaics	<input type="checkbox"/>		<input type="checkbox"/>		<input type="checkbox"/>		<input type="checkbox"/>
Combined Heat & Power	October 2004						
Biomass Heating	<input type="checkbox"/>		<input type="checkbox"/>		Coming soon		<input type="checkbox"/>
Solar Air Heating	<input type="checkbox"/>		<input type="checkbox"/>		<input type="checkbox"/>		<input type="checkbox"/>
Solar Water Heating	<input type="checkbox"/>		<input type="checkbox"/>		<input type="checkbox"/>		<input type="checkbox"/>
Passive Solar Heating	<input type="checkbox"/>		<input type="checkbox"/>		<input type="checkbox"/>		<input type="checkbox"/>
Ground-Source Heat Pumps	<input type="checkbox"/>		<input type="checkbox"/>		Coming soon		<input type="checkbox"/>
Refrigeration	January 2005						

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Material presented

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- The following slides shows some of the features that will be demonstrated in the live presentation of the CHP model.



Units



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- Input - User defined units (multiple options)
- Output – Metric or Imperial
- Unit converter in Tools sheet
- Exact conversion factors

Units: Metric

Microsoft Excel - Refrig ver 32.xls

File Edit View Insert Format Tools Data Window Help

C69 ft²/RT

Type a question for help

Ice rink refrigeration	
Rink fuel type	-
Rink load	20.0 kW
Rink energy demand	18,551 kWh
Proposed Case Energy Efficiency Measures	
End-use energy efficiency measures	%
Net peak rink load	18 kW
Net rink energy demand	16,696 kWh

Refrigeration unit 1	
	20
	18,551
	10%
	18
	16,696

Air conditioning	
Air conditioning	-
Cooling fuel type	-
Cooling load	189 W/m²
Peak cooling load	175,565 Btu/h
Cooling energy demand	-
Proposed Case Energy Efficiency Measures	
End-use energy efficiency measures	%
Net peak cooling load	170 kW
Net cooling energy demand	158,009 kWh

Refrigeration unit 1	
Yes	100
AC type 1	189
	176
	10%
	170
	158,009

Ready

NUM



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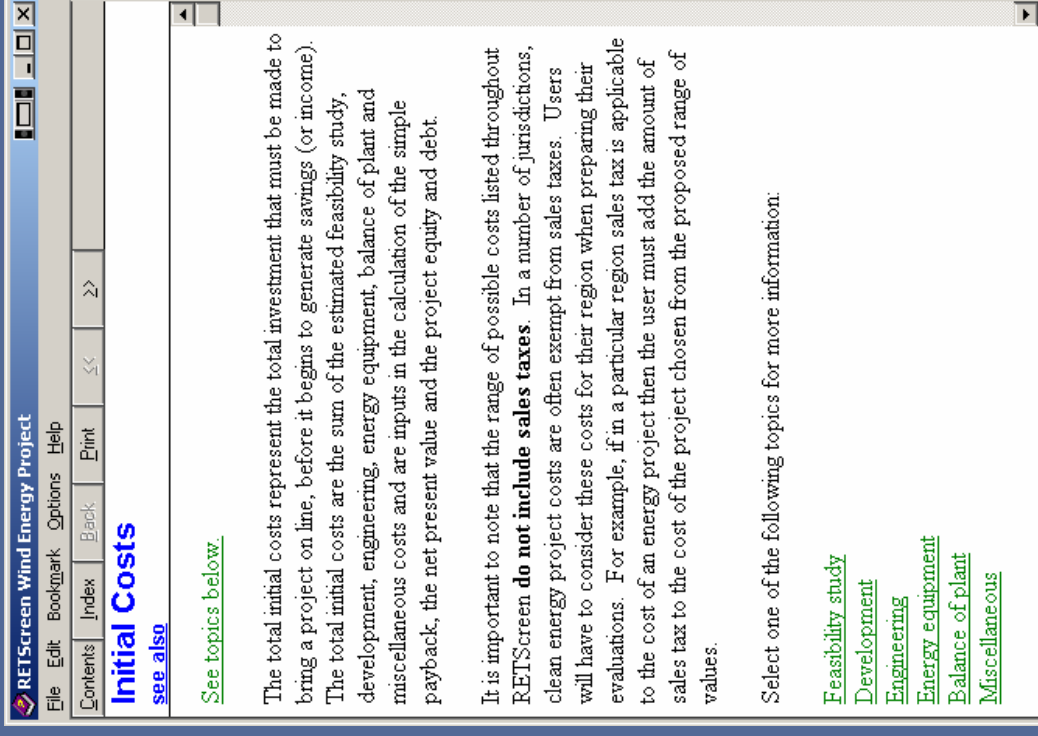
Online help

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- Cells linked to online help
- Standardized text



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Climatic input

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Built-in weather database

- Over 1000 stations
- Heating design temp
- Heating degree days
- Cooling design temp
- Cooling degree days
- Link to NASA data site



Weather Database

Region

Country

Province / State

Weather Station

Heating Design Temperature [°C]

Cooling Design Temperature [°C]

Latitude [°]

Longitude [°]

Visit [NASA Satellite Data Site](#)

Help

Paste Data

Close

Average Monthly Temp [°C]

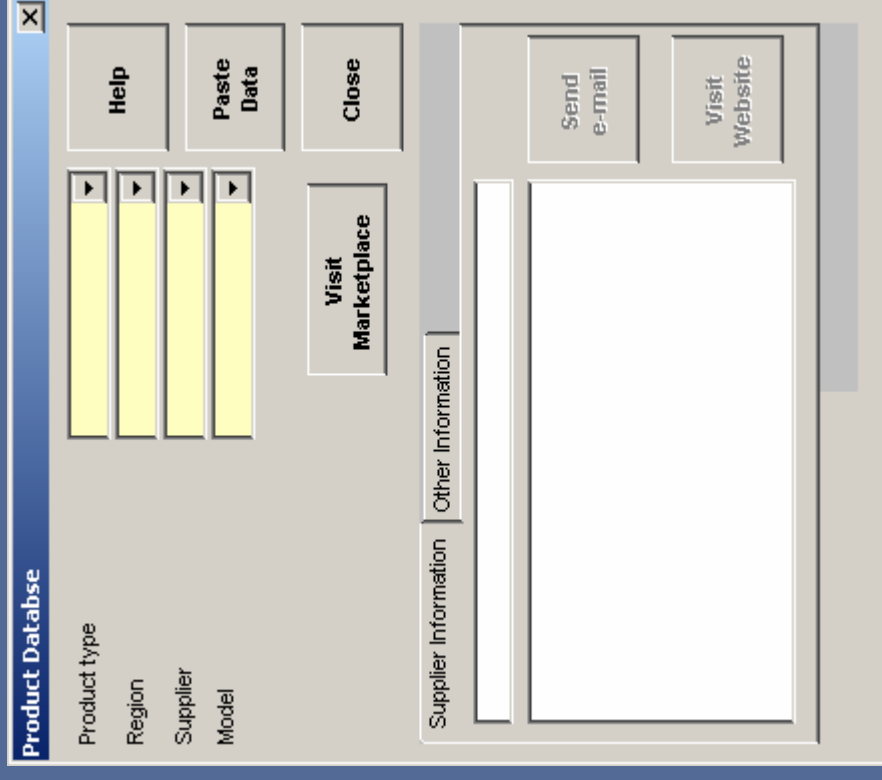
Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec

Online Product data

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- Comprehensive database
- About 2000 products
- 265 manufacturer



Load & Network

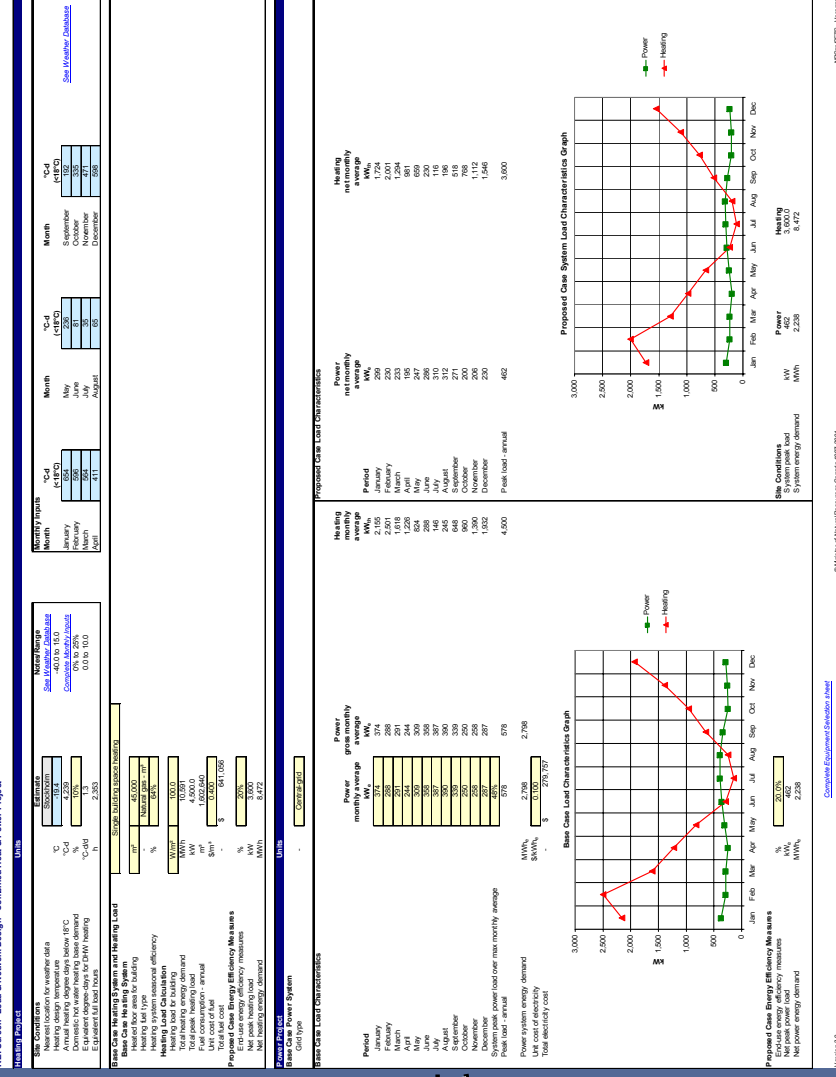
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- Weather conditions
 - Selected inputs
- Base case system definitions
 - Comprehensive inputs
- Proposed case district heating & cooling network design
- Load characteristics
 - graphs



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RETScreen® Load & Network Design - Combined Heat & Power Project



Equipment Selection

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- Proposed case system selection

- Cooling
 - Heating
 - Power
- Fuel selection
 - Single fuel
 - Monthly fuel
 - Fuel mixtures

- Operating strategy

RETScreen® Equipment Selection - Combined Heat & Power Project

☒ Show alternative units

Proposed Case Power System	%	Notes/Range
System Selection	Base Load System	
Base Load Power System		
Type	Reciprocating engine	
Availability	%	100%
Fuel selection method		8,760 h
Fuel type	Single fuel	
Unit cost of fuel	Landfill gas	
	\$/m³	0.10
Reciprocating engine #1		
Power capacity	300	kWe
Minimum capacity	30%	
Energy delivered	2,198	MWh _e
Engine manufacturer	ABC Inc.	
Engine model	xyz 123	
Heat rate	12,000	kJ/kWh
Heat recovery efficiency	43%	%
Fuel consumption	3.6	GJ/h
Heating capacity	301.0	million Btu/h
	8%	million Btu/h
		3.4
		1.0
Operating strategy - base load power system		
Base case heating fuel cost	\$	60.53
Base case power purchase cost	\$	100.00
Proposed case power fuel cost	\$	19.42
Proposed case power sales price	\$	100.00
Proposed case power purchase cost	\$	100.00
Operating methods		
Full power capacity output	2,198	Power produced & consumed MWh _e
Power load following	2,198	Power produced & sold MWh _e
Heating load following	1,947	Power purchased MWh _e
Selection of operating strategy		
Select operating method	Full power capacity output	
	430	Power produced & sold MWh _e
	0	Power purchased MWh _e
	420	Power produced & sold MWh _e
	291	Power purchased MWh _e
	2,375	Heating recovered MWh
	1,954	Heating peak energy consumed MWh
	6,097	Heating peak energy consumed MWh
	8,760	Power fuel consumed MWh
	\$	Operating profit (loss)
	\$	236,462
		Efficiency kJ/kWh
		6,303
		6,354
		5,990

Version 3.0

[Return to Energy Model sheet](#)

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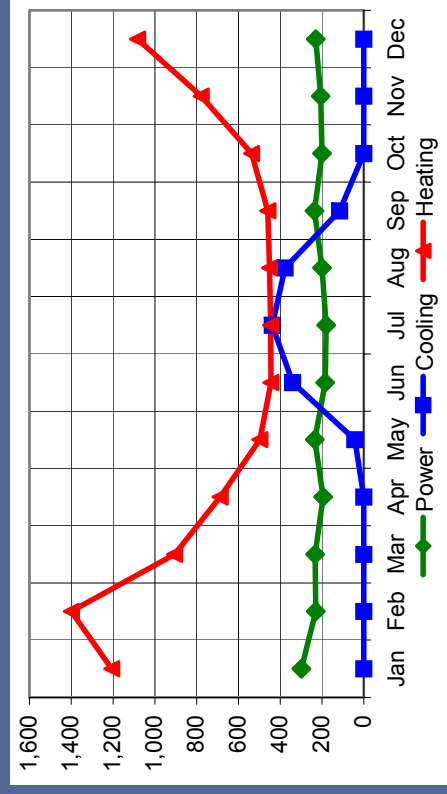
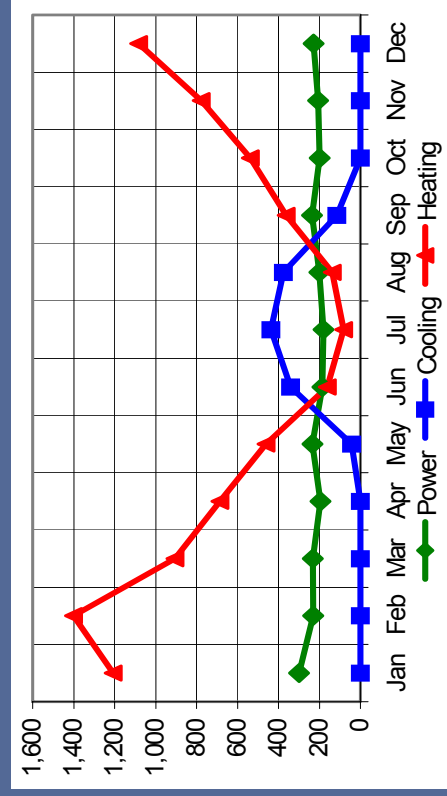
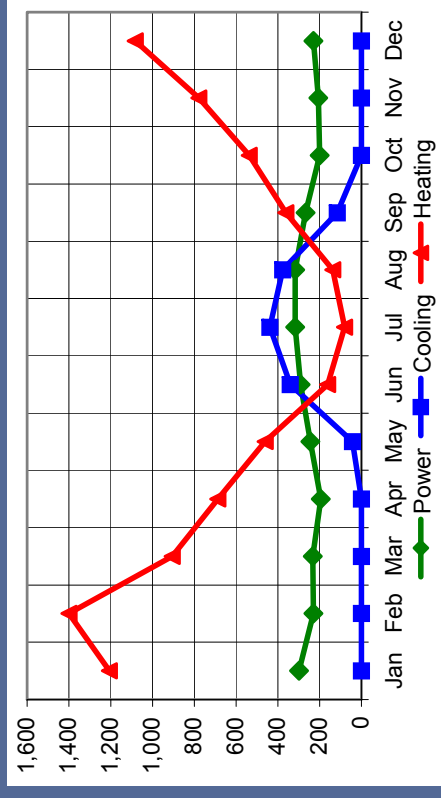
Equipment Selection



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- Heating & power load depending on system
 - Compressor driven chillers
 - Absorption chillers
 - Free cooling



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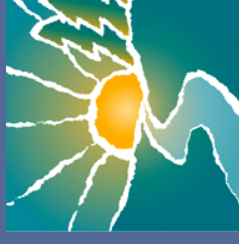
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Cost Analysis

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- Standard
 - Selected inputs
- Custom
 - Comprehensive inputs
- Currency switch
- Cost reference



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RETScreen® Cost Analysis - Combined Heat & Power Project

Type of project: Standard Custom Other

Search Marketplace

Cost references: None

Currency: \$

Initial Costs (Credits)	Unit	Quantity	Unit Cost	Amount	Relative Costs	Quantity Range	Unit Cost Range
Feasibility Study							
Feasibility study	Cost	1	\$ 23,000	\$ 23,000	3.0%	-	-
Sub-total:				\$ 23,000			
Development							
Development	Cost	1	\$ 45,000	\$ 45,000	5.8%	-	-
Sub-total:				\$ 45,000			
Engineering							
Engineering	Cost	1	\$ 67,000	\$ 67,000	8.7%	-	-
Sub-total:				\$ 67,000			
Power Equipment							
Base load - Reciprocating engine	kW _e	300	\$ 700	\$ 210,000			
Peak load - Grid electricity	kW _e	500	\$ -	\$ -			
Road construction	miles	0.00	\$ -	\$ -			
Transmission line	miles	0.00	\$ -	\$ -			
Substation	project	1	\$ 50,000	\$ 50,000			
Energy efficiency measures	project	1	\$ 100,000	\$ 100,000			
Power Equipment	Cost	1	\$ 123,000	\$ 123,000			
Power Equipment	Credit	0	\$ -	\$ -			
Sub-total:				\$ 483,000	62.8%		
Heating Equipment							
Base load - Reciprocating engine	kW	385	\$ -	\$ -			
Peak load system	kW	6,000	\$ -	\$ -			
Back-up system	kW	1,500	\$ -	\$ -			
Energy efficiency measures	project	1	\$ 23,000	\$ 23,000			
Heating Equipment	Cost	1	\$ 12,000	\$ 12,000			
Heating Equipment	Credit	0	\$ -	\$ -			
Sub-total:				\$ 35,000	4.5%		
Balance of Plant & Miscellaneous							
Balance of Plant & Misc.	Cost	1	\$ 45,000	\$ 45,000			
Contingencies	%	5.0%	\$ 688,000	\$ 34,900			
Interest during construction	10.0%	12 months	\$ 732,900	\$ 36,645			
Sub-total:				\$ 116,545	15.1%		
Initial Costs - Total				\$ 769,545	100.0%		
Annual Costs (Credits)							
O&M							
Parts and labour	-	0	\$ 75	\$ -			
O&M	Cost	1	\$ 55,000	\$ 55,000			
Contingencies	%	10%	\$ 5,500	\$ 5,500			
Sub-total:				\$ 60,500	13.1%		
Fuel							
Natural gas	m³	848,399	\$ 0.100	\$ 84,840			
Electricity	MWh	3,175	\$ 100.000	\$ 317,514			
Parasitic electricity	kWh	0	\$ -	\$ -			
Sub-total:				\$ 402,354	86.9%		
Annual Costs - Total				\$ 462,854	100.0%		
Periodic Costs (Credits)							
Overhaul	Cost	10 yr	\$ 65,000	\$ 65,000			
End of project life	Credit		\$ -	\$ -			

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Go to GHG Analysis sheet

Greenhouse Gas Emissions

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- Optional worksheet
- Standard
 - GHG factors from database
- Custom
 - GHG factors user input
- User defined
 - GHG factor t_{CO_2}/MWh user input
- Base line change option
 - For all types



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RETScreen® Greenhouse Gas (GHG) Emission Reduction Analysis - Combined Heat & Power Project

Use GHG analysis sheet? ☐ Yes ☐ No
Potential CDM project? ☐ Standard ☐ No
Use simplified baseline methods? ☐ Yes ☐ No

Switches on this row are not activated

Background Information

Project Information	Project name	Project location	Apartment building	Stockholm, Sweden	Project capacity	Grid type	Global Warming Potential of GHG
					0.8 MW	Central-grid	21 tonnes CO ₂ = 1 tonne CH ₄ (IPCC 1996)
					310 tonnes CO ₂ = 1 tonne N ₂ O		(IPCC 1996)

Base Case Electricity System (Baseline)

Fuel type	Fuel mix (%)	CO ₂ emission factor (kg/GJ)	CH ₄ emission factor (kg/GJ)	N ₂ O emission factor (kg/GJ)	Fuel conversion efficiency (%)	T & D losses (%)	GHG emission factor (tCO ₂ /MWh)
#6 oil	24.5%	77.4	0.0030	0.0020	30.0%	0.0%	0.537
Coal	63.5%	94.6	0.0020	0.0030	35.0%	0.0%	0.983
Large hydro	0.0%	0.0	0.0000	0.0000	100.0%	0.0%	0.000
Natural gas	12.0%	55.1	0.0030	0.0010	45.0%	0.0%	0.452
Electricity mix	100%	249.8	0.0069	0.0073		0.0%	0.908
Does baseline change during project life? <input type="checkbox"/> No							

Base Case System (Baseline)

Fuel type	Fuel mix (%)	CO ₂ emission factor (kg/GJ)	CH ₄ emission factor (kg/GJ)	N ₂ O emission factor (kg/GJ)	Fuel consumption (GJ)	GHG emission factor (tCO ₂ /MWh)
Natural gas	81.5%	55.1	0.0030	0.0010	44,480	0.203
Electricity	18.5%	249.8	0.0069	0.0073	11,617	0.908
Energy mix	100.0%	91.9	0.0037	0.0022	56,096	0.333

Note: Electricity includes power delivered to grid in the Proposed Case System

Proposed Case System: Combined Heat & Power (CHP) project

Fuel type	Fuel mix (%)	CO ₂ emission factor (kg/GJ)	CH ₄ emission factor (kg/GJ)	N ₂ O emission factor (kg/GJ)	Fuel consumption (GJ)	GHG emission factor (tCO ₂ /MWh)
Natural gas	73.4%	55.1	0.0030	0.0010	31,536	0.203
Electricity	26.6%	249.8	0.0069	0.0073	11,431	0.908
Energy mix	100%	107.6	0.0040	0.0027	42,967	0.391
Power delivered to grid	MWh	430				
T & D losses	%	12.0%				

GHG Emission Reduction Summary

Base case GHG emission factor (tCO ₂ /MWh)	Proposed case GHG emission factor (tCO ₂ /MWh)	End-use annual energy delivered (MWh)	Gross annual GHG emission reduction (tCO ₂)	GHG credits transaction fee (%)	Net annual GHG emission reduction (tCO ₂)
0.333	0.391	12,313	485	0%	485

Combined Heat & Power (CHP) System

Complete Financial Summary sheet

Version 3.0

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Financial Summary

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- Identical to all Version 3 models
- Tax analysis
- Project cost and savings summary
- Financial feasibility factors
 - IRR
 - Simple payback
 - Year-to-positive cash flow
 - NPV
 - Annual life cycle savings
 - Benefit-Cost ratio

RETScreen® Financial Summary - Combined Heat & Power Project

Annual Energy Balance									
Project name	Apartment building								
Project location	Stockholm, Sweden								
Heating sales premium/rebate	%	10.0%							
Power sales premium/rebate	%	0.0%							
Power delivered to grid	MWh	430							
Financial Parameters									
Power sales price	\$/kWh	0.100	Debt ratio						
Power purchase cost	\$/kWh	0.100	Debt interest rate						
RE production credit	\$/kWh	-	Debt term						
GHG emission reduction credit	\$/t _{CO2}	-	Income tax analysis?						
Energy cost escalation rate	%	2.0%							
Inflation	%	2.0%							
Discount rate	%	12.0%							
Project life	yr	25							
Project Costs and Savings									
Initial Costs									
Feasibility study	3.0%	\$	23,000						
Development	5.8%	\$	45,000						
Engineering	8.7%	\$	67,000						
Power equipment	62.8%	\$	483,000						
Heating equipment	4.5%	\$	35,000						
Balance of plant & misc	15.1%	\$	116,545						
Initial Costs - Total	100%	\$	769,545						
Incentives/Grants		\$	-						
Periodic Costs (Credits)									
Overhaul		\$	65,000						
End of project life		\$	-						
Annual Costs and Debt									
O&M		\$	60,500						
Fuel/Electricity		\$	402,354						
Debt payments - 15 yrs		\$	87,702						
Annual Costs - Total		\$	550,556						
Annual Savings or Income									
Energy savings/income		\$	806,278						
Power sales savings/income		\$	42,950						
Annual Savings - Total		\$	849,228						
Schedule yr # 10.20									
Financial Feasibility									
Pre-tax IRR and ROI	%	135.3%	Calculate energy production cost?	yes/no					
After-tax IRR and ROI	%	135.3%	Calculate GHG reduction cost?	yes/no					
Simple Payback	yr	2.0	Project equity						
Year-to-positive cash flow	yr	0.8	Project debt						
Net Present Value - NPV	\$	2,696,969	Annual Life Cycle Savings						
Annual Life Cycle Savings	\$	343,863	Debt payments						
Benefit-Cost (B-C) ratio	-	12.68	Debt service coverage						

Version 3.0

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Project evaluation - Sensitivity analysis



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- Sensitivity for main project factors
 - After-tax IRR and ROI
 - Year-to-positive cash flow
 - Net present value - NPV

- Multiple tables
- Variable sensitivity range
- Threshold indicator

RETScreen® Sensitivity and Risk Analysis - Combined Heat & Power Project

Use sensitivity analysis sheet?
Perform risk analysis too?

Project name
Project location

Yes
No

Apartment building
Stockholm, Sweden

Perform analysis on
Sensitivity range
Threshold

After-tax IRR and ROI
20%
15
%

[Click here to Calculate Sensitivity Analysis](#)

Sensitivity Analysis for After-tax IRR and ROI

Fuel/Electricity (\$)		Initial costs (\$)		Initial costs (\$)	
433,104	-20%	615,636	-20%	692,591	-10%
487,242	-10%	142,8%	123,0%	769,545	0%
541,380	0%	113,0%	96,6%	846,500	10%
595,518	10%	83,3%	70,2%	923,454	20%
649,656	20%	53,7%	44,1%		
		25,3%	19,9%		
		O&M (\$)		O&M (\$)	
Initial costs (\$)		48,400	-20%	54,450	-10%
615,636	-20%	89,9%	86,6%	60,500	0%
692,591	-10%	78,1%	73,2%	66,550	10%
769,545	0%	65,1%	62,5%	72,600	20%
846,500	10%	56,2%	53,8%		
923,454	20%	48,8%	46,6%		
				Fuel/Electricity (\$)	
Initial costs (\$)		433,104	-20%	487,242	-10%
615,636	-20%	142,8%	113,0%	595,518	0%
692,591	-10%	123,0%	96,6%	649,656	20%
769,545	0%	107,3%	83,5%		
846,500	10%	94,4%	72,8%		
923,454	20%	83,7%	64,0%		

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NRC/nrc/CETC - Varennes

Project evaluation - Risk analysis



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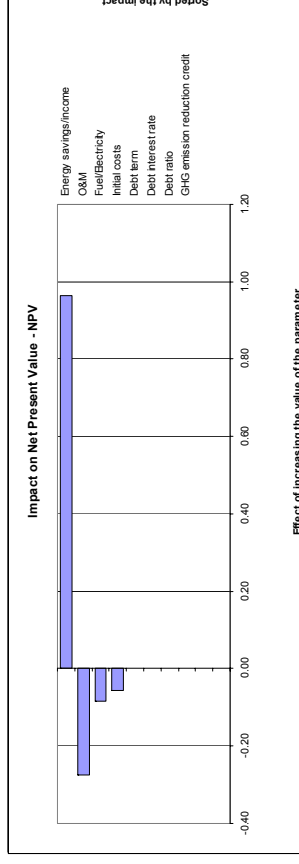
www.etscreen.net

- Risk analysis for:
 - After-tax IRR and ROI
 - Year-to-positive cash flow
 - Net present value – NPV
- User defined ranges
- Monte Carlo Simulation
- Model recalculated 500 times
- Normal distribution of data
- Standard deviation 0.33

- Impact graph
- Distribution graph
- Confidence graph

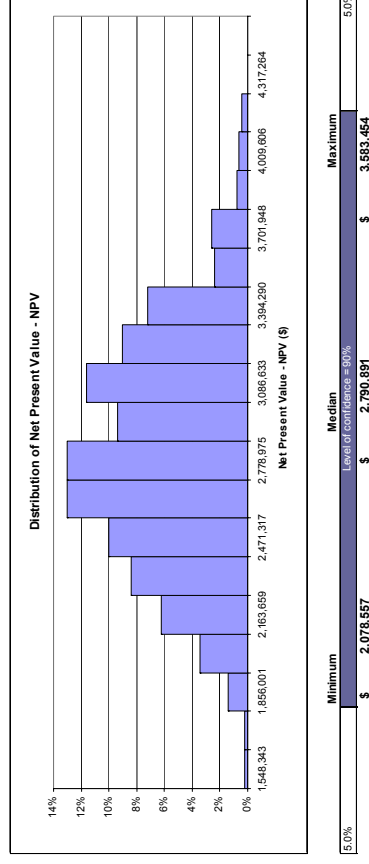
Risk Analysis for Net Present Value - NPV

Parameter	Unit	Value	Range (+/-)	Minimum	Maximum
Initial costs	\$	242,991	30%	170,094	315,888
O&M	\$	269,500	15%	229,075	309,925
Fuel/Electricity	\$	93,455	10%	84,110	102,801
Energy savings/income	\$	559,023	20%	447,218	670,827
GHG emission reduction credit	\$/Co2	2.0	0%	2.0	2.0
Debt ratio	%	70%	0%	70%	70%
Debt interest rate	%	14.0%	15%	11.3%	16.1%
Debt term	year	15	0%	15	15



Effect of increasing the value of the parameter

Median	\$	2,790,891
Level of risk	%	10%
Minimum within level of confidence	\$	2,078,557
Maximum within level of confidence	\$	3,583,454



Tools

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• Worksheet with engineering tools

- Solid fuel analysis
- Gas fuel analysis
- Landfill gas availability
- As fired fuel consumption
- User defined fuel
- Fuel cost conversion
- Unit conversion
- Heat rate calculator
- Electricity rate calculator
- Demand & rate estimator



RETScreen® Tools - Combined Heat & Power Project

☐ Solid fuel analysis
☐ Gas fuel analysis
☒ Landfill gas availability
☐ As fired fuel consumption
☐ User defined fuel

☐ Fuel costs conversion
☐ Unit conversion tool
☒ Heat rate calculator
☐ Electricity rate estimator
☐ Demand and rate estimator

Click in box and the tool will appear below in the order as listed in table

Landfill gas availability

Year landfill opened	1990	1995	1995	1995	2015
Annual waste tonnage	500,000	600,000	600,000	600,000	700,000
Year landfill closed	2015				

Inerts in waste	0%
Landfill gas generation constant, k	0.05
Methane (CH ₄) production potential, Lo	170
Methane (by volume)	50%
Landfill gas production potential	340
Assumed recovery factor	75%

Lag time before start of landfill gas production	1
Landfill gas calorific value	18.54

CHP project start year	2005
Project life	25
Average required fuel consumption	120.0
Available fuel from landfill gas	120.0
Average per year remaining	0.0
Landfill gas used for proposed project	1,051,200
Average landfill gas release per year (factored)	1,776,991
Base case LFG system	Flared
Proposed average landfill gas flared per year	725,791
Emission rate CH ₄	17.99

Year	1990	1995	1995	1995	2015
Year landfill opened	1990	1995	1995	1995	2015

Heat rate calculator

Method 1	Method 2	Method 3	
Electrical output	150	75	75
Fuel consumption	505	250	568,500
Thermal output	242	75	25
Heat rate	12,120	12,000	7,580
Heat recovery efficiency	69.2%	42.9%	30%
System efficiency	77.6%	60.0%	63.2%

Heat rate calculator

Method 1	Method 2	Method 3	
Electrical output	150	75	75
Fuel consumption	505	250	568,500
Thermal output	242	75	25
Heat rate	12,120	12,000	7,580
Heat recovery efficiency	69.2%	42.9%	30%
System efficiency	77.6%	60.0%	63.2%

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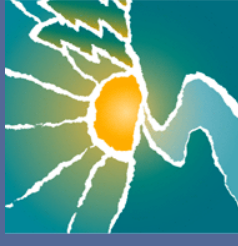
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Case Studies

- Prepared after model completion
- Printed
- Available on web site



e-Textbook

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- Engineering textbook
 - Professionals
 - University students
- Technology background
- Description of algorithms
- Printed
- Available on web site



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